May 6, 2020

Derek N. Yung Chief Financial Officer eHealth, Inc. 2625 Augustine Drive Second Floor Santa Clara, California 95054

> Re: eHealth, Inc. Form 10-K for the

Fiscal Year Ended December 31, 2019

Filed March 2, 2020 File No. 001-33071

Dear Mr. Yung:

 $\label{eq:weak_equation} \mbox{We have limited our review of your filing to the financial statements and related}$ 

disclosures and have the following comments. In some of our comments, we may ask you to

provide us with information so we may better understand your disclosure.

Please respond to these comments within 10 business days by providing the requested  $% \left( 1\right) =\left( 1\right) +\left( 1\right)$ 

information or advise us as soon as possible when you will respond. If you do not believe our

comments apply to your facts and circumstances, please tell us why in your response.

After reviewing your response to these comments, we may have additional comments.

Form 10-K for the Fiscal Year Ended December 31, 2019

 $\label{thm:management} \mbox{Management's Discussion and Analysis of Financial Condition and Results} \\ \mbox{of Operations}$ 

Member Acquisition, page 50

In the footnotes to the table on page 51 you describe how you calculate the variable cost per member presented in the table. You disclose in each instance that the denominator is a derived metric and describe how you calculated that divisor, but do not appear to disclose the rationale behind the computation. For each footnote in the table on page 51, please tell us why you calculate the divisor the way you do. In your response address each component, and tell us why some individual components themselves are divided by either three or four. In addition, tell us your consideration for disclosing this information in your filing or tell us where you disclose it.

Derek N. Yung
FirstName LastNameDerek N. Yung
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FirstName LastName
Note 1 - Summary of Business and Significant Accounting Policies

Commission Revenue, page 80

Notes to Consolidated Financial Statements

2. You disclose here that health insurance carriers are your customers

yet you disclose or imply throughout your filing that the policyholders are your customers. In this regard, for

 $% \left( 1\right) =\left( 1\right) \left( 1$ 

"Medicare-eligible customers" and to your "individual and family and

small business

customers" and in your revenue recognition policy note on page 80 you discuss your

customer care centers which appear to be accessed by policyholders.

Please tell us how

the identification of policyholders as customers is consistent with your determination for  $% \left( 1\right) =\left( 1\right) +\left( 1\right)$ 

accounting purposes that the health insurance carriers are your customers. In your

response, tell us how this apparent discrepancy is either meaningful to investors or, at a  $\ensuremath{\mathsf{a}}$ 

minimum, not confusing.

Note 2 - Revenue

Revenue Recognition Based on Estimated Constrained LTV, page 85

3. On page 86 you disclose that you had sufficient additional information with respect to

increases in LTVs and estimates of future cash collections related to prior period cohorts

to recognize adjustment revenue related to these prior period cohorts in 2019. You then

disclose that you recognized 50.8 million of adjustment revenue for Medicare Advantage

plans during the fourth quarter of 2019. Please address the following: Tell us what additional information surfaced in the fourth quarter of 2019 prompting

recognition of additional revenue in that quarter.

 $\,$  Tell us what enhancements you made to your Medicare Advantage LTV estimation

 $\,$  models in the fourth quarter of 2019 that provide greater statistical certainty on

 $\,$  expected cash collections. Tell us why you made these enhancements.

Tell us what role, if any, Mr. Robert Hurley took in your revenue recognition

practices, in general, and the enhancements identified in the preceding bullet, in particular.

In closing, we remind you that the company and its management are responsible for the accuracy and adequacy of their disclosures, notwithstanding any review, comments, action or absence of action by the staff.

You may contact Mark Brunhofer at (202) 551-3638 or Sharon Blume at (202) 551-3474 with any questions.

Sincerely,

Division of

Corporation Finance
Derek N. Yung
eHealth, Inc.
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Office of Finance